Town of Groton, Massachusetts



Proposed Capital Plan FY 2020 - 2024



Town Manager
Mark W. Haddad

TOWN OF GROTON

173 Main Street Groton, Massachusetts 01450-1237 Tel: (978) 448-1111 Fax: (978) 448-1115

Select Board

Barry A. Pease, *Chairman*Alison S. Manugian, *Vice-Chairman*John R. Giger, *Clerk*Joshua A. Degen, *Member*Rebecca H. Pine, *Member*

December 31, 2018

Honorable Select Board: Honorable Finance Committee:

Pursuant to Section 6-6 of the Town of Groton Charter, I am pleased to present the proposed Five-Year Capital Plan for Fiscal Years 2020 through 2024 for the Town of Groton, Massachusetts. Specifically, the Charter states that the Town Manager shall submit a Capital Improvement Plan to the Select Board and Finance Committee at least 6 months before the start of the fiscal year. This Plan is being submitted in compliance with the Charter.

As you know, this Plan allows for careful, critical review of major expenditures, while also giving us the ability to move up or delay expenditures should an imminent need arise. By scheduling expenditures, it allows for a more even distribution of costs, thereby providing greater budget stability. During our most recent bond issue to finance the Senior Center, Lost Lake Fire Protection and Radio Project, S&P Global Direct reviewed our finances and budgeting and maintained our Bond Rating at AAA with a Stable Outlook. Part of their review focused on our Capital Planning. In their Rating Document, they stated that "Groton also maintains a strong focus on long-term capital planning, evidenced by a five-year capital improvement plan (CIP) that identifies projects and costs across all departments. The Town updates its CIP annually and details pay-as-you-go funding and bond financing of all capital projects." The Finance Team and I are very proud of this recognition as they understood how seriously we take our Capital Planning.

That said, this year will mark a departure from past Capital Plans as we are adding a new section that provides an additional five (5) year lookout on our Municipal Building needs through Fiscal Year 2030. We believe adding this new section will aid the Select Board and Finance Committee in understanding the long-range needs of our buildings and allow the Finance Team to plan for any major projects that may require long term debt planning.

In addition, the Select Board has developed and approved a definition of what constitutes a Capital Budget Item. We are including this new language in our proposed Plan this year. Specifically, the definition is as follows:

Honorable Select Board Honorable Finance Committee Town of Groton Capital Plan 2020 – 2024 page two

Capital Budget Items, both tangible and intangible, are defined as future projects, programs, improvements and acquisitions having an estimated useful life of at least three (3) years and an initial cost of at least twenty-five thousand dollars (\$25,000). Examples of Capital Items include but are not limited to land (e.g., open space, parks, athletic fields, cemeteries, etc.); municipal buildings and building improvements (all types); vehicles (all kinds); machinery (all types); equipment (all types, including office); computer hardware and software (all types); communication systems (e.g., two-way radios and systems, digital communications networks, antennas, etc.); and infrastructure (e.g., roads, bridges, dams, water and sewer lines, cisterns and other water holding tanks, etc.)

In developing this plan, I worked closely with all Department Heads and attempted to identify capital improvement projects that represented major, non-recurring expenditures and prioritized them. We have balanced the immediate and long-term capital needs of the Town given available resources. I am proposing the following items from the Capital Plan be funded in FY 2020:

| <u>Department</u> | <u>Item</u> | <u>A</u> | mount | Funding Source |
|-------------------|-------------------------------------|----------|-----------|-------------------------|
| Fire and EMS | Engine 3 Replacement | \$ | 140,875 | Ambulance Fund |
| Fire and EMS | Service 1 Replacement | \$ | 60,000 | Ambulance Fund |
| Highway | Building Upgrade | \$ | 4,000,000 | General Obligation Bond |
| Highway | Brush Mower/Field Mower | \$ | 45,000 | Capital Asset |
| Highway | Dump Truck | \$ | 40,000 | Capital Asset |
| Highway | Backhoe | \$ | 95,000 | Capital Asset |
| Town Facilities | IT Infrastructure/Computer Purchase | \$ | 40,000 | Capital Asset |
| Town Facilities | Dispatch Upgrade | \$ | 60,000 | Capital Asset |
| Town Facilities | Municipal Building Exterior Repairs | \$ | 25,000 | Capital Asset |
| Town Facilities | Paint Police Station/Roof Repairs | \$ | 20,000 | Capital Asset |
| Transfer Station | Tractor Trailer Unit/Trash Trailer | \$ | 40,000 | Capital Asset |
| Library | Roof Repair | \$ | 1,125,000 | General Obligation Bond |
| Police | Police Cruisers | \$ | 109,845 | Capital Asset |
| Country Club | Pool Improvements | \$ | 15,000 | Capital Asset |
| Country Club | Cart Path Repairs | \$ | 10,000 | Capital Asset |
| Country Club | Triplex - Greens Mower | \$ | 5,100 | Capital Asset |
| Water Department | Water Meter Replacement Program | \$ | 75,000 | Water Revenue |
| Sewer Department | Wastewater Treatment Plant Upgrades | \$ | 1,250,000 | Sewer Revenue |
| GDRSD | Annual Regional School Capital | \$ | 479,011 | GDRSD Capital |
| | Total Requested | \$ | 7,634,831 | |

Honorable Select Board Honorable Finance Committee Town of Groton Capital Plan 2020 – 2024 page three

To fund this proposed Capital Plan in FY 2020, I am proposing that the following amounts be appropriated from the following sources:

| General Obligation Bond | \$ 5,125,000 |
|-------------------------|-----------------|
| Capital Asset Fund | \$ 504,945 |
| Ambulance Fund | \$ 200,875 |
| Water Revenue | \$ 75,000 |
| Sewer Revenue | \$ 1,250,000 |
| GDRSD Capital Fund | \$ 479,011 |

Total \$ 7,634,831

I wish to acknowledge and thank all of the Department Heads and Staff for their efforts in producing this document.

I look forward to the opportunity to discuss this proposed plan in more detail.

Sincerely,

Mark W. Haddad Town Manager

| FUNDING SUMMAR | Y | | | | | | | |
|-----------------------|----|-----------|-----------------|------------------|-----------------|------------------|----|---------------|
| | - | 2020 | 2021 | 2022 | 2023 | 2024 | Fi | ve Year Total |
| GENERAL FUND | \$ | - | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ | 160,000 |
| BOND | \$ | 5,125,000 | \$ - | \$ 70,000,000 | \$ - | \$ - | \$ | 75,125,000 |
| CAPITAL ASSET | \$ | 504,945 | \$ 901,240 | \$ 696,535 | \$ 725,031 | \$ 513,632 | \$ | 3,341,382 |
| WATER REVENUE | \$ | 75,000 | \$ 75,000 | \$ 3,375,000 | \$ - | \$ - | \$ | 3,525,000 |
| SEWER REVENUE | \$ | 1,250,000 | \$ - | \$ - | \$ - | \$ 14,500,000 | \$ | 15,750,000 |
| AMBULANCE FUND | \$ | 200,875 | \$ 464,655 | \$ 137,215 | \$ 132,335 | \$ 451,880 | \$ | 1,386,960 |
| GDRSD CAPITAL | \$ | 479,011 | \$ 368,472 | \$ 445,894 | \$ 554,878 | \$ 553,408 | \$ | 2,401,663 |
| TOTAL | \$ | 7,634,831 | \$ 1,849,367 | \$ 74,694,644 | \$ 1,452,244 | \$ 16,058,920 | \$ | 101,690,005 |

| LISTI | NG OF PROJECT | S BY FUNDING SOURCE | | | | | | | | | | | |
|--------|-----------------|-------------------------------------|-----|-----------|------|--------|-----------|------------|-----------|--------|------|--------|----------------|
| GENE | RAL FUND | | | | | | | | | | | | |
| Page | Program | Description | Cos | st 2020 | Cost | 2021 | Cost 2022 | | Cost 2023 | | Cost | 2024 | Funding Source |
| 16 | Town Facilities | IT Infrastructure/Computer Purchase | | | \$ | 40,000 | \$ | 40,000 | \$ | 40,000 | \$ | 40,000 | General Fund |
| Subtot | al | | \$ | • | \$ | 40,000 | \$ | 40,000 | \$ | 40,000 | \$ | 40,000 | |
| BOND | | | | | | | | | | | | | |
| Page | Program | Description | Cos | st 2020 | Cost | 2021 | Co | st 2022 | Cost | t 2023 | Cost | 2024 | Funding Source |
| 27 | Library | Roof Repair | \$ | 1,125,000 | | | | | | | | | Bond |
| 14 | Highway | Building Upgrade | \$ | 4,000,000 | | | | | | | | | Bond |
| 46 | GDRSD | Florence Roche Elementary School | | | | | \$ | 65,000,000 | | | | | Bond |
| 22 | Town Facilities | Prescott School | | | | | \$ | 5,000,000 | | | | | Bond/CPA |
| Subtot | al | | \$ | 5,125,000 | \$ | - | \$ | 70,000,000 | \$ | - | | | |

LISTING OF PROJECTS BY FUNDING SOURCE (CONTINUED)

CAPITAL ASSET STABILIZATION FUND

| Page | Program | Description | Cost | 2020 | Cos | t 2021 | Cos | t 2022 | Cos | st 2023 | Cos | st 2024 | Funding Source |
|--------|------------------|-------------------------------------|---------|---------|-----|---------|-----|---------|-----|---------|-----|---------|----------------|
| | | | | | | | | | | | | | |
| 1 | Fire and EMS | Engine 5 Refurbishment | | | \$ | 225,000 | _ | | | | | | Capital Asset |
| 4 | Fire and EMS | Engine 1 Refurbishment | | | | | \$ | 225,000 | | | | | Capital Asset |
| 6 | Fire and EMS | Forestry 4 Replacement | | | | | | | \$ | 155,000 | | | Capital Asset |
| 7 | Fire and EMS | Command Vehicle | | | | | | | \$ | 65,000 | | | Capital Asset |
| 9 | Highway | Pick-Up Trucks | | | \$ | 40,000 | | | \$ | 40,000 | | | Capital Asset |
| 10 | Highway | Brush Mower/Field Mower | \$ | 45,000 | | | | | | | | | Capital Asset |
| 11 | Highway | Intermediate Truck | | | \$ | 60,000 | | | \$ | 75,000 | | | Capital Asset |
| 12 | Highway | Dump Truck | \$ | 40,000 | \$ | 40,000 | \$ | 80,000 | \$ | 80,000 | \$ | 40,000 | Capital Asset |
| 13 | Highway | Backhoe | \$ | 95,000 | | | | | | | | | Capital Asset |
| 15 | Highway | Loader | | | | | | | | | \$ | 180,000 | Capital Asset |
| 16 | Town Facilities | IT Infrastructure/Computer Purchase | \$ | 40,000 | | | | | | | | | Capital Asset |
| 17 | Town Facilities | Dispatch Upgrade | \$ | 60,000 | | | | | | | | | Capital Asset |
| 18 | Town Facilities | Municipal Building Exterior Repairs | \$ | 25,000 | \$ | 25,000 | \$ | 25,000 | \$ | 25,000 | \$ | 25,000 | Capital Asset |
| 19 | Town Facilities | Paint Police Station/Roof Repairs | \$ | 20,000 | \$ | 50,000 | | | | | | | Capital Asset |
| 20 | Town Facilities | Country Club Roof | | | \$ | 50,000 | | | | | | | Capital Asset |
| 21 | Town Facilities | Police Station HVAC | | | | | | | \$ | 65,000 | | | Capital Asset |
| 23 | Transfer Station | Tractor Trailer Unit/Trash Trailer | \$ | 40,000 | \$ | 40,000 | \$ | 40,000 | | • | | | Capital Asset |
| 24 | Transfer Station | Baler | | • | \$ | 60,000 | | • | | | \$ | 70,000 | Capital Asset |
| 25 | Transfer Station | Fork Lift/Mini Loader | | | | , | \$ | 60,000 | | | | , | Capital Asset |
| 26 | Library | Carpet Replacement | | | | | \$ | 30,000 | | | | | Capital Asset |
| 28 | Library | Upgrade Building Alarm System | | | \$ | 20,000 | • | , | | | | | Capital Asset |
| 29 | Library | Repaint Library Interior | | | * | | \$ | 60,000 | | | | | Capital Asset |
| 30 | Library | Redo Interior Lighting | | | | | * | , | \$ | 40,000 | | | Capital Asset |
| 31 | Library | Reconstruct Parking Lot | | | \$ | 80,000 | | | Ψ. | .0,000 | | | Capital Asset |
| 32 | Library | AV System for Sibley Hall | | | Ψ | 30,000 | | | | | \$ | 25 000 | Capital Asset |
| 33 | Park Department | Property Improvements | | | \$ | 25.000 | \$ | 25.000 | \$ | 25.000 | \$ | 25,000 | Capital Asset |
| 34 | Police | Police Cruisers | \$ | 109,845 | \$ | 113,140 | * | 116,535 | | 120,031 | \$ | | Capital Asset |
| 35 | Police | Police Pick-up Truck | Ψ | 100,040 | \$ | 43,000 | Ψ | 1.0,000 | Ψ | 120,001 | Ψ | 120,002 | Capital Asset |
| 36 | Country Club | Golf Carts | | | \$ | 25,000 | \$ | 25,000 | \$ | 25,000 | \$ | 25 000 | Capital Asset |
| 37 | Country Club | Parking Lot Improvements | | | Ψ | 25,000 | Ψ | 20,000 | \$ | 10,000 | Ψ | 25,000 | Capital Asset |
| 38 | Country Club | Pool Improvements | \$ | 15,000 | | | \$ | 10,000 | Ψ | 10,000 | | | Capital Asset |
| 39 | Country Club | Cart Path Repairs | \$ | 10,000 | | | Ψ | 10,000 | | | | | Capital Asset |
| 40 | Country Club | Triplex - Greens Mower | φ \$ | 5,100 | Ф | 5,100 | | | | | | | Capital Asset |
| 40 | Country Club | Triplex - Greens Mower | Ф | 5,100 | Φ | 5,100 | | | | | | | Capital Asset |
| Subtot | | | \$ | 504,945 | \$ | 901,240 | • | 696,535 | ¢ | 725,031 | \$ | 513,632 | |

LISTING OF PROJECTS BY FUNDING SOURCE (CONTINUED)

| TFR | | |
|-----|--|--|
| | | |
| | | |

| Page | Program | Description | Cos | st 2020 | Cos | t 2021 | Со | st 2022 | Cos | st 2023 | Со | st 2024 | Funding Source |
|------------------|--|--|-----|-------------------|-----|--------------------|----------|---------------------|-----|---------|----|--------------------|--|
| 41 42 | Water Department Water Department | Water Meter Replacement Program Shattuck Well | \$ | 75,000 | \$ | 75,000 | \$ \$ | 75,000 3,300,000 | | | | | Water Revenue Water Revenue |
| Subtot | al | | \$ | 75,000 | \$ | 75,000 | \$ | 3,375,000 | \$ | - | \$ | - | |
| SEWEI | R REVENUE | | | | | | | | | | | | |
| Page | Program | Description | Cos | st 2020 | Cos | t 2021 | Со | st 2022 | Cos | st 2023 | Со | st 2024 | Funding Source |
| 43 44 | Sewer Department Sewer Department | Lost Lake Sewer System Wastewater Treatment Plant Upgrades | \$ | 1,250,000 | | | | | | | \$ | 14,500,000 | Sewer Betterments Sewer Revenue |
| Subtot | al | | \$ | 1,250,000 | \$ | - | \$ | - | \$ | - | \$ | 14,500,000 | |
| AMBU | LANCE FUND | | | | | | | | | | | | |
| Page | Program | Description | Cos | st 2020 | Cos | t 2021 | Со | st 2022 | Cos | st 2023 | Со | st 2024 | Funding Source |
| 5 3 8 2 | Fire and EMS Fire and EMS Fire and EMS Fire and EMS | Ambulance 2 Replacement Engine 3 Replacement Amblance 1 Replacement Service 1 Replacement | \$ | 140,875 60,000 | \$ | 325,000 139,655 | \$ | 137,215 | \$ | 132,335 | \$ | 126,880 325,000 | Ambulance Fund Ambulance Fund Ambulance Fund Ambulance Fund |
| Subtot | al | | \$ | 200,875 | \$ | 464,655 | \$ | 137,215 | \$ | 132,335 | \$ | 451,880 | |
| GROT | ON DUNSTABLE REG | IONAL SCHOOL DISTRICT CAPITAL FUND | | | | | | | | | | | |
| Page | Program | Description | Cos | st 2020 | Cos | t 2021 | Со | st 2022 | Cos | st 2023 | Со | st 2024 | Funding Source |
| 45 | GDRSD | Annual Regional School Capital | \$ | 479,011 | \$ | 368,472 | \$ | 445,894 | \$ | 554,878 | \$ | 553,408 | GDRSD Capital |
| Subtot | al | | \$ | 479,011 | \$ | 368,472 | \$ | 445,894 | \$ | 554,878 | \$ | 553,408 | |
| | | | | | | | | | | | | | |



FIRE AND EMS

Town of Groton, Massachusetts CAPITAL PLAN Fiscal Years 2019 - 2024

| Page | Description | APPROVED FY 2019 | ı | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | F | Five Year Total | Funding Source |
|--------|-------------------------|---------------------|----|---------|---------------|---------------|---------------|---------------|----|-----------------|----------------|
| | | | | | | | | | | | |
| IRE A | AND EMS | | | | | | | | | | |
| 1 | Engine 5 Refurbishment | | | | \$ 225,000 | | | | \$ | 225,000 | Capital Asset |
| 2 | Service 1 Replacement | | \$ | 60,000 | | | | | \$ | 60,000 | EMS Fund |
| 3 | Engine 3 Replacement | | \$ | 140,875 | \$ 139,655 | \$ 137,215 | \$ 132,335 | \$ 126,880 | \$ | 676,960 | EMS Fund |
| | Engine 1 Refurbishment | | | | | \$ 225,000 | | | \$ | 225,000 | Capital Asset |
| 5 | Ambulance 2 Replacement | | | | \$ 325,000 | | | | \$ | 325,000 | EMS Fund |
| 6 | Forestry 4 Replacement | | | | | | \$ 155,000 | | \$ | 155,000 | Capital Asset |
| 7 | Command Vehicle | | | | | | \$ 65,000 | | \$ | 65,000 | Capital Asset |
| 8 | Ambulance 1 Replacement | | | | | | | \$ 325,000 | \$ | 325,000 | EMS Fund |
| Subtot | ral | \$ - | \$ | 200,875 | \$ 689,655 | \$ 362,215 | \$ 352,335 | \$ 451,880 | \$ | 2,056,960 | |

Project Title: **ENGINE 5 REFURBISHMENT**

Department: FIRE/EMS

Reason for Need:

Engine 5 is a truck that is currently in good condition thus making it a prime candidate for refurbishment. This apparatus would be well served to undergo a refurbishment at the 10-12 year mark of its life in order to extend the overall life by around 15 years. Proactive refurbishment can save significant money on major unexpected repairs and lengthen the life of the truck.



RECOMMENDED FINANCING

| | SOURCE OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | TOTAL COST |
|------------------------------|--------------------|---------|------------|---------|-------------|------------|---------------|
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | · | \$ - |
| C. Land Acquisition | | | | | | · | \$ - |
| D. Construction | | | | | | | \$ - |
| E. Furnishings and Equipment | | | | | | · | \$ - |
| F. Departmental Equipment | CA | | \$ 225,000 | | | · | \$ 225,000 |
| G. Contingency | | | | | | · | \$ - |
| H. Other | | | | | | | \$ - |
| | TOTAL: | \$ - | \$ 225,000 | \$ - | \$ - | Ś - | \$ 225,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: **SERVICE 1 REPLACEMENT**

Department: FIRE/EMS

Reason for Need:

The service truck is used by the duty staff to answer lower priority calls during the day and night hours. By utilizing the service truck, it saves the number of times that larger apparatus need to respond to emergencies. Having a couple smaller vehicles ultimately prolongs the life of front line apparatus thus saving maintenance and replacement costs.



RECOMMENDED FINANCING

| H. Other | TOTAL: | | \$ 60,000 | • | \$ - | • | \$ - | \$ \$ | 60,000 |
|------------------------------|--------|-------|-----------|---------|---------|---------|---------|-----------------|--------|
| G. Contingency | | | | | | | | \$ | - |
| F. Departmental Equipment | | EMS | \$ 60,000 | | | | | \$ | 60,000 |
| E. Furnishings and Equipment | | | | | | | | \$ | - |
| D. Construction | | | | | | | | \$ | - |
| C. Land Acquisition | | | | | | | | \$ | |
| B. Design | | | | | | | | \$ | |
| A. Feasibility Study | | | | | | | | \$ | - |
| | | FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COS | |
| | SOL | URCE | | | | | | TOT | ΓΑL |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: **ENGINE 3 REPLACEMENT**

Department: FIRE/EMS

Reason for Need:

The second major reduction in the fleet will occur with the replacement of Engine 3 and Rescue 1. Like the Ladder and Engine 2, a truck can be designed to meet the multi-role aspect of today and tomorrow's fire service. At a cost today of \$558,000 the rescue-pumps of the future allow incredible multi-role capability that will work equally well at fighting fires, but also be able to carry the equipment seen on a conventional rescue truck. The replacement of these two trucks separately would cost \$875,000 or more yielding a significant savings in capital costs.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|------------|------------|------------|------------|------------|------------|------------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | | | | | | | \$ - |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | EMS | \$ 140,875 | \$ 139,655 | \$ 137,215 | \$ 132,335 | \$ 126,880 | \$ 676,960 |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| TOTA | L : | \$ 140,875 | \$ 139,655 | \$ 137,215 | \$ 132,335 | \$ 126,880 | \$ 676,960 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: **ENGINE 1 REFURBISHMENT**

Department: FIRE/EMS

Reason for Need:

Engine 1 is a truck that is currently in good condition thus making it a prime candidate for a refurbishment to extend its life. Due to its level of use, the refurbishment would be best served earlier than with other apparatus to minimize corrosion caused by salt and other weather. This apparatus would be well served to undergo a refurbishment to extend its life in the FY2022 timeframe. Proactive refurbishment before major issues occur can save significant money on major unexpected repairs and lengthen the life of the truck.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|---------|---------|------------|---------|---------|------------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | • | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | | | | | | | \$ - |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | CA | | | \$ 225,000 | | | \$ 225,000 |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| TOTA | AL: | \$ - | \$ - | \$ 225,000 | \$ - | \$ - | \$ 225,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: Ambulance 2

Department: FIRE/EMS

Reason for Need:

A-2 is a 2012 ambulance that is due for regular replacement in FY2021.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|---------|------------|---------|---------|---------|------------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | | | | | | | \$ - |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | EMS | | \$ 325,000 | | | | \$ 325,000 |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| TOTA | ۸L: | \$ - | \$ 325,000 | \$ - | \$ - | \$ - | \$ 325,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: FORESTRY 4

Department: **FIRE/EMS**

Reason for Need:

Forestry 4 is a 1993 military surplus vehicle that is becoming harder to find the parts to repair the vehicle. This vehicle should be replaced with another military excess vehicle (if available) that is outfitted appropriately.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|---------|---------|------------|------------|------------|------------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | · | | · | \$ - |
| D. Construction | | | | · | | · | \$ - |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | CA | | | · | \$ 155,000 | · | \$ 155,000 |
| G. Contingency | | | | · | | · | \$ - |
| H. Other | | | | · | | | \$ - |
| | TOTAL: | \$ - | \$ - | Ś - | \$ 155.000 | Ś - | \$ 155.000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: **COMMAND VEHICLE**

Department: FIRE/EMS

Reason for Need:

Command vehicle that the Chief uses for emergency response and management of incidents.



RECOMMENDED FINANCING

| | | SOURCE | | | | | | TOT | AL |
|------------------------------|--------|----------|---------|---------|---------|-----------|---------|-----|--------|
| | | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | cos | T |
| A. Feasibility Study | | | | | | | | \$ | - |
| B. Design | | | | | | | | \$ | - |
| C. Land Acquisition | | | | | | | | \$ | - |
| D. Construction | | | | | | | | \$ | - |
| E. Furnishings and Equipment | | | | | | | | \$ | - |
| F. Departmental Equipment | | CA | | | | \$ 65,000 | | \$ | 65,000 |
| G. Contingency | | | | | | | | \$ | - |
| H. Other | | | | | | | | \$ | - |
| | TOTAL: | | \$ - | \$ - | \$ - | \$ 65,000 | \$ - | \$ | 65,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: Ambulance 1

Department: FIRE/EMS

Reason for Need:

Ambulance 1 will be due for replacement in 2024. The Department should continue to replace ambulances approximately every 3 years.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|---------|---------|---------|---------|------------|------------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | | | | | | | \$ - |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | EMS | | | | | \$ 325,000 | \$ 325,000 |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| TOTA | AL: | \$ - | \$ - | \$ - | \$ - | \$ 325,000 | \$ 325,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees



HIGHWAY

Town of Groton, Massachusetts CAPITAL PLAN Fiscal Years 2019 - 2024

| | | APPROVED | | | | | | | | | | | |
|---|------------------------|---------------|----------|---------------------|----------|------------------|--------------|----------|------------------|---------------|----------|---------------------|--------------------------------|
| Page | Description | FY 2019 | | FY 2020 | | FY 2021 | FY 2022 | | FY 2023 | FY 2024 | ı | Five Year Total | Funding Source |
| | | | | | | | | | | | | | |
| HIGHWAY | | | | | | | | | | | | | |
| 9 Pick-Up Tru 10 Brush Mowe | icks er/Field Mower | \$ 40,000 | \$ | 45,000 | \$ | 40,000 | | \$ | 40,000 | | \$ \$ | 80,000 45,000 | Capital Asset Capital Asset |
| 11 Intermediate12 Dump Truck | | \$ 40,000 | \$ | 40,000 | \$ \$ | 60,000 40,000 | \$ 80,000 | \$ \$ | 75,000 80,000 | \$ 40,000 | \$ \$ | 135,000 280,000 | Capital Asset Capital Asset |
| 13 Backhoe 14 Highway Bu | iilding Upgrade | \$ 230,000 | \$ \$ | 95,000 4,000,000 | | | | | | | \$ \$ | 95,000 4,000,000 | Capital Asset Bond |
| 15 Loader | 5 . 5 | | | | | | | | | \$ 180,000 | \$ | 180,000 | Capital Asset |
| Subtotal | | \$ 310,000 | \$ | 4,180,000 | \$ | 140,000 | \$ 80,000 | \$ | 195,000 | \$ 220,000 | \$ | 4,815,000 | |

Project Title: **PICK-UP TRUCK**

Department: **HIGHWAY**

Reason for Need:

These are scheduled replacements. The average life of a pick-up truck is approximately 7 years. By replacing one vehicle every couple of years, this will allow the fleet to stay in good shape. They are front line pick-ups used for day to day operations as well as snow plowing.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|---------|-----------|---------|-----------|---------|-----------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | • | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | | | | | | | \$ - |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | CA | | \$ 40,000 | | \$ 40,000 | | \$ 80,000 |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| тот | TAL: | \$ - | \$ 40,000 | \$ - | \$ 40,000 | \$ - | \$ 80,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: BRUSH MOWER/FIELD MOWER

Department: **HIGHWAY**

Reason for Need:

This item is scheduled for replacement in 2020 while it still has value. The proposed price is half the cost of the equipment. This should be considered normal replacement of equipment.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|-----------|---------|---------|---------|---------|---------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | | | | | | | \$ - |
| E. Furnishings and Equipment | | | | _ | _ | _ | \$ - |
| F. Departmental Equipment | CA | \$ 45,000 | | _ | _ | _ | \$ 45,0 |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| TOTAL | : | \$ 45,000 | \$ - | \$ - | \$ - | \$ - | \$ 45,0 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: INTERMEDIATE TRUCK

Department: HIGHWAY

Reason for Need:

This size truck was introduced into the Town's fleet a couple of years ago to save wear and tear on the dump trucks and pickup trucks by not overloading them. This has worked out very well. They are used almost daily for tasks such as patching and road construction projects right up to plowing roads. They do not have sanders on them, just plows. They take up less room and eliminate the need for a large vehicle which makes it safer for the employees as well as the motoring public. The scheduled replacement vehicles will be 15 years old at the time of replacement.



RECOMMENDED FINANCING

| то | TAL: | \$ - | \$ 60,000 | \$ - | \$ 75,000 | \$ - | \$ 135,000 |
|------------------------------|----------|---------|-----------|---------|-----------|---------|------------|
| H. Other | | | | | | | \$ - |
| G. Contingency | | | | | | | \$ - |
| F. Departmental Equipment | CA | | \$ 60,000 | | \$ 75,000 | | \$ 135,000 |
| E. Furnishings and Equipment | | | | | | | \$ - |
| D. Construction | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| A. Feasibility Study | | | | | | | \$ - |
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| | SOURCE | | | | | | TOTAL |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: **DUMP TRUCK**

Department: **HIGHWAY**

Reason for Need:

These vehicles will be scheduled replacements of front line trucks responsible for plowing and sanding as well as normal construction duties. The truck that was replaced in FY 2019 will be determined at the time of replacement, as will the truck in FY 2022. The anticipated cost of replacement for each one of these trucks is \$185,000. It is proposed that the Town borrow the funds through State House notes and pay off the debt over five years.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|-----------|-----------|-----------|-----------|-----------|------------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | | | | | | | \$ - |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | CA | \$ 40,000 | \$ 40,000 | \$ 80,000 | \$ 80,000 | \$ 40,000 | \$ 280,000 |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| TOTAL: | | \$ 40,000 | \$ 40,000 | \$ 80,000 | \$ 80,000 | \$ 40,000 | \$ 280,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: BACK HOE

Department: **HIGHWAY**

Reason for Need:

This will be a scheduled replacement of a front line piece of equipment. It is used almost daily for tasks ranging from loading trucks, installing pipes and catch basins, tree work and plowing snow. The machine to be replaced will be 17 years old at this time. It is essential to have this machine as reliable and safe as possible as it is used over the road and works across and in the road daily.



RECOMMENDED FINANCING

| | SC | OURCE | | | | | | TOTAL | |
|------------------------------|--------|---------|-----------|---------|---------|---------|---------|--------|-----|
| | 0 | F FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST | |
| A. Feasibility Study | | | | | | | | \$ | - |
| B. Design | | | | | | | | \$ | - |
| C. Land Acquisition | | | | | | | | \$ | - |
| D. Construction | | | | | | | | \$ | - |
| E. Furnishings and Equipment | | | | | | | | \$ | - |
| F. Departmental Equipment | | CA | \$ 95,000 | | | | | \$ 95, | 000 |
| G. Contingency | | | | | | | | \$ | - |
| H. Other | | | | | | | | \$ | - |
| | TOTAL: | | \$ 95,000 | \$ - | \$ - | \$ - | \$ - | \$ 95, | 000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: **BUILDING UPGRADE**

Department: HIGHWAY

Reason for Need:

The current Highway Garage was constructed in 1989. Due to budgetary constraints, the facility was reduced in size and scope and is need of an upgrade, similar to upgrades at the Police Station and Senior Center. In FY 2019, the Town hired a consultant to review the building and conduct a feasibility study that would propose necessary upgrades. Based on the results of the feasibility study, the Town would seek construction funding through a general obligation bond in FY 2020.



RECOMMENDED FINANCING

| | SOURCE | | | | | | |
|------------------------------|----------|--------------|---------|---------|---------|---------|--------------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | TOTAL COST |
| A. Feasibility Study | | • | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | GB | \$ 4,000,000 | | | | | \$ 4,000,000 |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | | | | | | | \$ - |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| | TOTAL: | \$ 4,000,000 | \$ - | \$ - | \$ - | \$ - | \$ 4,000,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: **LOADER**

Department: **HIGHWAY**

Reason for Need:

The current loader is a 1995 model and will be 25 years old in 2024 when it would be scheduled for replacement. This is an important piece of equipment for the Highway Department as it performs many functions, including snow removal operations. This should be considered a scheduled replacement.



RECOMMENDED FINANCING

| | SOURCE | | | | | | |
|------------------------------|----------|---------|---------|---------|---------|------------|------------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | TOTAL COST |
| A. Feasibility Study | | • | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | | | | | | | \$ - |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | CA | | | | | \$ 180,000 | \$ 180,000 |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| | TOTAL: | \$ - | \$ - | \$ - | \$ - | \$ 180,000 | \$ 180,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees



TOWN MUNICIPAL FACILITIES

Town of Groton, Massachusetts CAPITAL PLAN Fiscal Years 2019 - 2024

| | | AP | PROVED | | | | | | | | | | | |
|--------------|--|---------|------------------|---------|------------------|---------|------------------|-----------------|----|---------|----|---------|--|----------------|
| Page | Description | FY 2019 | | FY 2020 | | FY 2021 | | FY 2022 | | FY 2023 | | FY 2024 | Five Year Total | Funding Source |
| TOWN N | MUNICIPAL FACILITIES | | | | | | | | | | | | | |
| 17 P | Infrastructure/Computer Purchase ublic Safety Dispatch (Update) | \$ | 40,000 60,000 | \$ | 40,000 60,000 | \$ | 40,000 | \$ 40,000 | \$ | 40,000 | \$ | 40,000 | \$ 200,000 \$ 60,000 | Capital Asset |
| 18 M 19 P | nclose Second Floor Meeting Room lunicipal Buildings Exterior Repairs aint Police Station/Roof Repairs | \$ | 50,000 25,000 | | 25,000 20,000 | \$ | 25,000 50,000 | \$ 25,000 | \$ | 25,000 | \$ | 25,000 | \$ 125,000 \$ 70,000 | Capital Asset |
| 21 P | ountry Club Roof olice Station HVAC rescott School | | | | | \$ | 50,000 | \$ 5,000,000 | \$ | 65,000 | | | \$ 50,000 \$ 65,000 \$ 5,000,000 | Capital Asset |
| Subtotal | I | \$ | 175,000 | \$ | 145,000 | \$ | 165,000 | \$ 5,065,000 | \$ | 130,000 | \$ | 65,000 | \$ 5,570,000 | |

Project Title: IT INFRASTRUCTURE/COMPUTER PURCHASE

Department: TOWN MUNICIPAL FACILITIES

Reason for Need:

This item in the Capital Budget was established six years ago and has been very successful. In Fiscal Year 2020, the following items will be purchased/upgraded with this allocation: Ten (10) new computers; replace aging servers and storage arrays with newer equipment; investment to expand the network and keep equipment and maintenance costs current; and network switch upgrades and increased wireless coverage.



RECOMMENDED FINANCING

| | S | OURCE | | | | | | | | | то | TAL |
|------------------------------|--------|----------|---------|-----|-----------|----------|------|-----------|----|--------|----|---------|
| | C | OF FUNDS | FY 202 | 20 | FY 2021 | FY 2022 | | FY 2023 | F١ | 2024 | CO | ST |
| A. Feasibility Study | | | | | | | | | | | \$ | - |
| B. Design | | | | | | | | | | | \$ | - |
| C. Land Acquisition | | | | | | | | | | | \$ | - |
| D. Construction | | | | | | | | | | | \$ | - |
| E. Furnishings and Equipment | | | | | | | | | | | \$ | - |
| F. Departmental Equipment | | CA/OR | \$ 40,0 | 000 | \$ 40,000 | \$ 40,00 | 0 \$ | \$ 40,000 | \$ | 40,000 | \$ | 200,000 |
| G. Contingency | | | | | | | | | | | \$ | - |
| H. Other | | | • | | | | | | | • | \$ | - |
| | TOTAL: | | \$ 40,0 | 000 | \$ 40,000 | \$ 40,00 | 0 5 | \$ 40,000 | \$ | 40,000 | \$ | 200,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

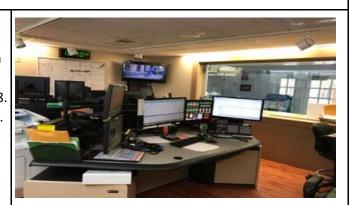
(WE) Water Enterprise Fund Fees

Project Title: PUBLIC SAFETY DISPATCH (UPDATE)

Department: TOWN MUNICIPAL FACILITIES

Reason for Need:

The Public Safety Dispatch center was recently upgraded and remodeled in FY 2010 with Grant funds obtained by the Town. In order to keep the Public Safety Dispatch Center up to date and current, it was proposed that another update/remodel take place in 2018. Town Meeting has appropriated \$120,000 over the last two Fiscal Years for this purpose. In an effort to continue to update and improve the facility, the Chief of Police has requested one additional appropriation of \$60,0000 in FY 2020. It would be the Town's intention to apply for further Public Safety Grants to pay for this update, but it needs to be planned for in the Capital Improvement Plan.



RECOMMENDED FINANCING

| | TOTAL | | \$ 60,000 | \$ - | \$ - | \$ - | \$ - | \$ | 60,000 |
|------------------------------|-------|--------------------|-----------|---------|---------|---------|---------|------------|--------|
| H. Other | | | | | | | | \$ | - |
| G. Contingency | | | | | | | | \$ | - |
| F. Departmental Equipment | | | | | | | | \$ | - |
| E. Furnishings and Equipment | | | | | | | | \$ | - |
| D. Construction | | CA | \$ 60,000 | | | | | \$ | 60,000 |
| C. Land Acquisition | | | | | | | | \$ | - |
| B. Design | | | | | | | | \$ | - |
| A. Feasibility Study | | | | | | | | \$ | - |
| | | SOURCE OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | TOT COS | |
| | | | | | | | | | |

Sources of Funds Legend:

Project Title: Municipal Building Exterior Repairs

Department: TOWN MUNICIPAL FACILITIES

Reason for Need:

This appropriation will be used to continue to maintain all municipal buildings by performing various maintenance activities to prevent major breakdowns in our municipal building infrastructure. Priorities continue to change when it comes to the minor repairs and upgrades in our municipal buildings. With a set line item which is separate from minor capital, we can be flexible and change our priorities instead of just doing it because it is on a list. Furnaces, a/c units, flooring and painting are some of the small items this capital program could handle with the flexibility we need.



RECOMMENDED FINANCING

| | SOURCE | | | | | | | | | | TO | TAL |
|------------------------------|----------|-------|-------|-----------|----|--------|----|--------|----|--------|----|---------|
| | OF FUNDS | FY 20 | 020 | FY 2021 | F۱ | / 2022 | FY | ′ 2023 | FY | / 2024 | CO | ST |
| A. Feasibility Study | | | | | | · | | · | | | \$ | - |
| B. Design | | | | | | | | | | | \$ | - |
| C. Land Acquisition | | | | | | · | | · | | | \$ | - |
| D. Construction | CA | \$ 25 | 5,000 | \$ 25,000 | \$ | 25,000 | \$ | 25,000 | \$ | 25,000 | \$ | 125,000 |
| E. Furnishings and Equipment | | | | | | | | | | | \$ | - |
| F. Departmental Equipment | | | | | | | | | | | \$ | - |
| G. Contingency | | | | | | · | | · | | | \$ | - |
| H. Other | | | | | | | | | | | \$ | - |
| TOTAL: | | \$ 25 | 5,000 | \$ 25,000 | \$ | 25,000 | \$ | 25,000 | \$ | 25,000 | \$ | 125,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: PAINT POLICE STATION/ROOF REPAIRS

Department: TOWN MUNICIPAL FACILITIES

Reason for Need:

The Police Station was painted seven years ago. It is scheduled to be repainted in Fiscal Year 2020. This will help maintain the building and add to its longevity. In addition, the roof of the building will need to be replaced as it is coming up on 25 years since it was first constructed.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|-----------|-----------|---------|---------|---------|-----------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | CA | \$ 20,000 | \$ 50,000 | | | | \$ 70,000 |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | | | | | | | \$ - |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| TOTA | AL: | \$ 20,000 | \$ 50,000 | \$ - | \$ - | \$ - | \$ 70,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: **COUNTRY CLUB ROOF**

Department: TOWN MUNICIPAL FACILITIES

Reason for Need:

This is going to be a needed replacement of the roof on the main building. The Tavern Building's roof was repaired 3 years ago. The back of the main building is in reasonable shape, but the front of the building is need of replacement.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|---------|-----------|---------|---------|---------|-----------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | CA | | \$ 50,000 | | | | \$ 50,000 |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | | | | | | | \$ - |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| тот | AL: | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ 50,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: **POLICE STATION HVAC**

Department: TOWN MUNICIPAL FACILITIES

Reason for Need:

The current HVAC System at the Police Station is the original system from when the Building was constructed in 1999. In 2023 it will be almost 25 years old and in need of replacement. This should be considered a scheduled replacement.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|---------|---------|---------|-----------|---------|----------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | CA | | | | \$ 65,000 | | \$ 65,00 |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | | | | | | | \$ - |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| то | TAL: | \$ - | \$ - | \$ - | \$ 65,000 | \$ - | \$ 65,00 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: PRESCOTT SCHOOL

Department: TOWN MUNICIPAL FACILITIES

Reason for Need:

There have been several studies conducted on the Prescott School that have outlined the many needs for the Prescott School Building. Improvements to the electrical system, HVAC, accessibility and other improvements are necessary to bring the building up to code and for any potential reuse. Several CPA grants to improve accessibility and other systems have been done on a limited basis over the past few years, but a total renovation is still needed. Estimates for this kind of work has been in the \$5,000,000 range. Since the Prescott School is an historic structure, CPA Funds may be able to be used for this purpose once Surrenden Farm is paid off. Therefore, we are estimating that this work will be done in FY 2022.



RECOMMENDED FINANCING

| | SOURCE OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | TOTAL COST |
|------------------------------|--------------------|---------|---------|--------------|---------|---------|--------------|
| A. Feasibility Study | 0. 10.123 | | 112021 | 112022 | 112023 | 112021 | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | GB | | | \$ 5,000,000 | | | \$ 5,000,000 |
| E. Furnishings and Equipment | | · | · | | · | · | \$ - |
| F. Departmental Equipment | | · | · | | · | | \$ - |
| G. Contingency | | · | · | | · | · | \$ - |
| H. Other | | · | · | | · | | \$ - |
| TOTAL: | | \$ - | \$ - | \$ 5,000,000 | \$ - | \$ - | \$ 5,000,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees



TRANSFER STATION

Town of Groton, Massachusetts CAPITAL PLAN Fiscal Years 2019 - 2024

| Page Description | PROVED Y 2019 | F | Y 2020 | FY 2021 | | FY 2022 | FY 2023 | | FY 2024 | Five | Year Total | Funding Source |
|---|------------------|----|--------|------------------------|----------|------------------|---------|------|---------|----------------|------------------------------|---|
| TRANSFER STATION | | | | | | | | | | | | |
| 23 Tractor Trailer Unit/Trash Trailer 24 Baler 25 Fork Lift/Mini Loader | \$ 40,000 | \$ | 40,000 | \$ 40,000 60,000 | \$ \$ | 40,000 60,000 | | \$ | 70,000 | \$ \$ \$ | 120,000 130,000 60,000 | Capital Asset Capital Asset Capital Asset |
| Subtotal | \$ 40,000 | \$ | 40,000 | \$ 100,000 | \$ | 100,000 | \$ | - \$ | 70,000 | \$ | 310,000 | |

Project Title: TRACTOR TRAILER UNIT/TRASH TRAILER

Department: TRANSFER STATION

Reason for Need:

This will be a scheduled replacement of the existing 2004 Mack Tractor. This is the primary unit that hauls the trash and recycled materials to market. The current tractor will go to the Highway Department and be converted to a large sand truck. It is anticipated that the current 10 wheel truck at Highway, will fund the conversion. The anticipated cost of replacement for this tractor is \$140,000. It is proposed that the Town borrow the funds through State House notes and pay off the debt over four years.



RECOMMENDED FINANCING

| | | SOURCE | | | | | | TOTAL |
|------------------------------|--------|----------|-----------|-----------|-----------|---------|---------|------------|
| | | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | | \$ - |
| B. Design | | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | | \$ - |
| D. Construction | | | | | | | | \$ - |
| E. Furnishings and Equipment | | | | | | | | \$ - |
| F. Departmental Equipment | | CA | \$ 40,000 | \$ 40,000 | \$ 40,000 | | | \$ 120,000 |
| G. Contingency | | | | | | | | \$ - |
| H. Other | | | | | | | | \$ - |
| | TOTAL: | | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ - | \$ - | \$ 120,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: **BALER**

Department: TRANSFER STATION

Reason for Need:

Current baler is a 2004 and has been rebuilt twice. This is the second highest used baler we have and is a necessity to keep producing marketable material. A rebuild may be possible, but will have to wait until we get there. Scheduled replacement is in 2021. The second baler is an older model that will need to be replaced in FY 2024.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|---------|-----------|---------|---------|-----------|------------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | | | | | | | \$ - |
| E. Furnishings and Equipment | | _ | | _ | | | \$ - |
| F. Departmental Equipment | CA | | \$ 60,000 | | | \$ 70,000 | \$ 130,000 |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| TOTAL: | | \$ - | \$ 60,000 | \$ - | \$ - | \$ 70,000 | \$ 130,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: **FORK LIFT/MINI LOADER**

Department: TRANSFER STATION

Reason for Need:

This is a vital piece of equipment at the transfer station. It is used to load the two balers located at the facility. In addition, it is used to move the various recyclables around the facility. This piece of equipment is a work horse and this should be considered a scheduled replacement.



RECOMMENDED FINANCING

| | SOURCE OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | TOTAL COST |
|------------------------------|--------------------|-------------|---------|-----------|------------|-------------|---------------|
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | | | | | | | \$ - |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | CA | | | \$ 60,000 | | | \$ 60,000 |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| | TOTAL: | \$ - | Ś - | \$ 60,000 | s - | \$ - | \$ 60,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees



LIBRARY

Town of Groton, Massachusetts CAPITAL PLAN Fiscal Years 2019 - 2024

| Domo | Description | A | APPROVED FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FV. | 2024 | ive Year Total | Funding Course |
|--------|---------------------------------------|----|---------------------|-----------------|---------------|--------------|--------------|----------|--------|--------------------|----------------|
| Page | Description | | F1 2019 | F 1 2020 | F 1 2021 | F 1 2022 | F1 2023 | ГТ. | 2024 | ive fear rotal | Funding Source |
| LIBRA | NRY | | | | | | | | | | |
| 26 | Carpet Replacement | | | | | \$ 30,000 | | | | \$ 30,000 | Capital Asset |
| | Emergency Exit Walkway Safety Improve | \$ | 40,000 | | | | | | | \$ - | Capital Asset |
| 27 | New Roofing and Drainage Systems | | | \$ 1,125,000 | | | | | | \$ 1,125,000 | Bond |
| 28 | Upgrade Building Alarm System | | | | \$ 20,000 | | | | | \$ 20,000 | Capital Asset |
| 29 | Repaint Library Interior | | | | | \$ 60,000 | | | | \$ 60,000 | Capital Asset |
| 30 | Redo Interior Lighting | | | | | ; | \$ 40,000 | | | \$ 40,000 | Capital Asset |
| 31 | Reconstruct Parking Lot | | | | \$ 80,000 | | | | | \$ 80,000 | Capital Asset |
| 32 | AV System for Sibley Hall | | | | | | ; | 5 | 25,000 | \$ 25,000 | Capital Asset |
| Subtot | tal | \$ | 40,000 | \$ 1,125,000 | \$ 100,000 | \$ 90,000 | \$ 40,000 | . | 25,000 | \$ 1,380,000 | |

Project Title: CARPET REPLACEMENT

Department: LIBRARY

Reason for Need:

The carpeting was replaced in Children's Room and Meeting Rooms Sibley Hall and the Community Room in FY2009 (our busiest rooms.) In FY 2022, these carpets will be 12 years old & expected life is 10 years.



RECOMMENDED FINANCING

| CA | | | \$ 30,000 | | | \$ \$ \$ | 30,000 |
|-------------------|---------|---------|-----------|---------|---------|----------------|--------|
| CA | | | \$ 30,000 | | | \$ \$ \$ | 30,000 |
| CA | | | \$ 30,000 | | | \$ | |
| | | | | | | \$ | - |
| | | | | | | | |
| | | | | | | \$ | - |
| | | | | | | \$ | - |
| | | | | | | \$ | - |
| | | | | | | \$ | - |
| OURCE OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | TOT COS | |
| | | | | | | | |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: New Roofing, Drainage System and Water Protection

Department: Library

Reason for Need:

We knew there were water and ice dam issues, but were told they were related to the gutters being undersized, not tying together, and poor flashings. Water infiltration into the building was visible through exterior efflorescence in the 1999 building and in the ice dams in the eaves in the 1893 building. Only when the building envelope assessment was completed did we understand the extent the entire needs for this building. This project would address all envelope issues at the same time: new slate roof (1893 & 1999 bldgs); new rubber roof (HVAC); new copper gutters, downspouts; new snow & ice shield; new snow guard system; new 1999 skylights; protect 1893 skylight; exterior masonry repointing, sealing, and adding joints; exterior window re-sealing & repair.



RECOMMENDED FINANCING

| | | SOURCE | | | | | | |
|------------------------------|--------|----------|--------------|---------|---------|---------|---------|--------------|
| | | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | TOTAL COST |
| A. Feasibility Study | | | | | | | | \$ - |
| B. Design | | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | | \$ - |
| D. Construction | | | | | | | | \$ - |
| E. Furnishings and Equipment | | | | | | | | \$ - |
| F. Departmental Equipment | | GB | \$ 1,125,000 | | | | | \$ 1,125,000 |
| G. Contingency | | | | | | | | \$ - |
| H. Other | | | | | | | | \$ - |
| | TOTAL: | | \$ 1,125,000 | \$ - | \$ - | \$ - | \$ - | \$ 1,125,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: **UPGRADE BUILDING ALARM SYSTEM**

Department: LIBRARY

Reason for Need:

The building alarm system was installed in 1999 and will be 22 years old in FY 2021. A Wayne Alarm Tech said that we have the technology for a "smart" system, but are running a "dumb" system instead. If a motion sensor goes off, the alarm only tells us which floor it is on, not which sensor. We continue to receive numerous false alarms every year. (Memorial Day weekend 2016, the alarm went off Saturday night, Sunday night, and Monday night. The Groton Police Dept. asked us to please do something about this.) Upgrading to a "smart" system would not only give us a lot more data with which to assess if there is an issue of a break-in or not, but the new sensors today are much less prone to false alarms.



RECOMMENDED FINANCING

| | | SOURCE | | | | | | TOTAL | |
|------------------------------|--------|----------|---------|-----------|---------|---------|---------|--------|------|
| | | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST | |
| A. Feasibility Study | | | | | | | | \$ | - |
| B. Design | | | | | | | | \$ | - |
| C. Land Acquisition | | | | | | | | \$ | - |
| D. Construction | | | | | | | | \$ | - |
| E. Furnishings and Equipment | | | | | | | | \$ | |
| F. Departmental Equipment | | CA | | \$ 20,000 | | | | \$ 20, | ,000 |
| G. Contingency | | | | | | | | \$ | |
| H. Other | | | | | | | | \$ | - |
| | TOTAL: | | \$ - | \$ 20,000 | \$ - | \$ - | \$ - | \$ 20, | ,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: **REPAINT LIBRARY INTERIOR**

Department: LIBRARY

Reason for Need:

The entire library (17,000 sq. ft.) was last painted in 1999. While we keep on top of maintenance, after a quarter century, it will be time for a fresh coat of paint on all ceilings and walls, door jams, and interior window trim. The present interior color scheme was decided upon the 1990's, and while it is still beautiful, it has started to look a little dated. It will be good to update in the not-too-distant future.



RECOMMENDED FINANCING

| | SOURCE | FY 2020 | FY 2021 | FY 2022 | EV 2022 | FY 2024 | TOTAL |
|------------------------------|-------------|---------|---------|-----------|----------|----------|-----------|
| A. Feasibility Study | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| | | · . | ļ | | <u> </u> | <u> </u> | Ş - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | CA | | | \$ 60,000 | | | \$ 60,000 |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | | | | | | · | \$ - |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| TOTAL: | | \$ - | \$ - | \$ 60,000 | \$ - | \$ - | \$ 60,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: **REDO INTERIOR LIGHTING**

Department: LIBRARY

Reason for Need: The lighting was last done in 1999 with the building renovation and expansion. By FY2022, the fixtures will all be 22 years old. Many of our lights cannot be retrofitted with LED bulbs, which would amount to a substantial savings in electricity to the Town every year. The Trustees would like to hire a lighting consultant to ensure we optimize the environment for cost savings and comfort for our users, as well as to address current issues, such as pockets of inadequate lighting, the discoloration of the dome lights, and the constant "hum" of the florescent lights (which is particularly noticeable in the quiet study area on the top floor.) The picture shows three common lighting fixtures in the building: long runs of fluorescents, dome lights, and pot lights.



RECOMMENDED FINANCING

| | | SOURCE | | | | | | TOTA | \ I |
|------------------------------|-------|----------|---------|---------|---------|-----------|---------|------|------------|
| | | | EV 2020 | EV 2024 | EV 2022 | EV 2022 | EV 2024 | | |
| | | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST | |
| A. Feasibility Study | | | | | | | | \$ | - |
| B. Design | | | | | | | | \$ | - |
| C. Land Acquisition | | | | | | | | \$ | - |
| D. Construction | | CA | | | | \$ 40,000 | | \$ | 40,000 |
| E. Furnishings and Equipment | | | | | | | | \$ | - |
| F. Departmental Equipment | | | | | | | | \$ | - |
| G. Contingency | | | | | | | | \$ | - |
| H. Other | | | | | | | | \$ | - |
| | TOTAL | | \$ - | \$ - | \$ - | \$ 40,000 | \$ - | \$ | 40,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: **RECONSTRUCT LIBRARY PARKING LOT**

Department: LIBRARY

Reason for Need:

The parking lot behind the library has been patched and repaired, but in FY 2021 it will be 22 years old. It is worn, tired, cracking, not draining water properly, and becoming uneven in spots. It will need a full and complete redo in a few years.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|---------|-----------|---------|---------|---------|-----------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | CA | | \$ 80,000 | | | | \$ 80,000 |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | | | | | | | \$ - |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| | TOTAL: | \$ - | \$ 80,000 | \$ - | \$ - | \$ - | \$ 80,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

TOWN OF GROTON CAPITAL PLAN -

PROJECT DETAIL SHEET

Project Title: A/V INSTALLATION, SIBLEY HALL

Department: LIBRARY

Reason for Need:

Sibley Hall is GPL's largest multi-purpose room, but it lacks an a/v system. We have a projector, DVD player, small speakers, and a laptop connection on a rickety cart that rolls out to the center of the room (taking up valuable floor space.) What is needed: a ceiling-mounted projector, a new retractable screen (the current one is 20 years old and looks it), out-of-the-way-yet-always-available equipment access, and a wall/ceiling-mounted surround sound system with assistive devices for the hearing impaired and microphones for speakers. GPL is outstanding in terms of the # and variety of programs we offer, but the poor a/v detracts far too often. Additionally, current lighting is basic; we need appropriate art track lighting (Sibley is also our art gallery) and a variety of lighting options to adapt to all the uses of this room, from movie nights to computer labs to theatre



RECOMMENDED FINANCING

| | | SOURCE | | | | | | TOTAL |
|------------------------------|-------|----------|---------|---------|---------|---------|-----------|-----------|
| | | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | | \$ - |
| B. Design | | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | | \$ - |
| D. Construction | | | | | | | | \$ - |
| E. Furnishings and Equipment | | CA | | | | | \$ 25,000 | \$ 25,000 |
| F. Departmental Equipment | | | | | | | | \$ - |
| G. Contingency | | | | | | | | \$ - |
| H. Other | | | | | | | | \$ - |
| | TOTAL | | \$ - | \$ - | \$ - | \$ - | \$ 25,000 | \$ 25,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees



PARKS

Town of Groton, Massachusetts CAPITAL PLAN Fiscal Years 2019 - 2024

| Page | Description | APPROVED FY 2019 | FY 2020 | | FY 2021 | FY 2022 | FY 2023 | FY 2024 | Five Year Total | Funding Source |
|----------|-------------------|------------------|---------|------|---------|--------------|--------------|--------------|-----------------|----------------|
| PARKS | · | | | | | | | | | |
| 33 Prope | erty Improvements | | | \$ | 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 100,000 | Capital Asset |
| Subtotal | | \$ - | \$ | - \$ | 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 100,000 | |

Project Title: **PROPERTY IMPROVEMENTS**

Department: PARK COMMISSION

Reason for Need:

The Park Commission has been working over the past several years developing a strategy to address deficiencies in the various Park Department Properties located throughout Groton. They have requested an every other year appropriation to begin to address these issues. By appropriating \$25,000 each year for five years, the Park Commission can develop a capital improvement program that will allow them to keep our various park locations in good shape and avoid a major construction project. This plan began in FY 2015 and has proven to be very successful.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|---------|-----------|-----------|-----------|-----------|------------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | CA | | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 100,000 |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | | | | | | | \$ - |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| | TOTAL: | \$ - | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 100,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees



POLICE

Town of Groton, Massachusetts CAPITAL PLAN Fiscal Years 2019 - 2024

| | APPROVED | | | | | | | |
|--|-----------|------------|----------------------------|------------|------------|---------|-------------------------|----------------|
| Page Description | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | Five Year Total | Funding Source |
| POLICE 34 Police Cruisers 35 Police Pick-Up Truck | \$ 92,458 | \$ 109,845 | \$ 113,140 \$ \$ 43,000 | 116,535 \$ | 120,031 \$ | 123,632 | \$ 583,182 \$ 43,000 | |
| Subtotal | \$ - | \$ 109,845 | \$ 156,140 \$ | 116,535 \$ | 120,031 \$ | 123,632 | \$ 626,182 | |

Project Title: POLICE CRUISERS

Department: **POLICE DEPARTMENT**

Reason for Need:

Purchase of two police cruisers and related equipment for replacement of cruisers that are no longer cost effective to maintain. This allows for lesser mileage per year, better maintenance scheduling, assignment of cars to officers and for a programmed replacement schedule that insures line cars are rotated out at reasonable mileage and wear. Un-marked cars are rotated in the same fashion.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|------------|------------|------------|------------|------------|------------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | · | · | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | | | · | · | | | \$ - |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | CA | \$ 109,845 | \$ 113,140 | \$ 116,534 | \$ 120,031 | \$ 123,632 | \$ 583,183 |
| G. Contingency | | | · | · | | | \$ - |
| H. Other | | | · | · | | | \$ - |
| тот | AL: | \$ 109,845 | \$ 113,140 | \$ 116,534 | \$ 120,031 | \$ 123,632 | \$ 583,183 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: POLICE PICK-UP TRUCK

Department: **POLICE DEPARTMENT**

Reason for Need:

This piece of equipment will benefit the department in that, as a multi-purpose vehicle with a four wheel drive platform, it can be utilized for snow removal, specialized equipment transport, provide accessibility to remote areas, and it will give us the ability to evacuate people in emergencies. Also can be used to assist Emergency Management with transportation of generators and shelter equipment.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|---------|-----------|---------|---------|---------|----------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | | | | | | | \$ - |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | CA | | \$ 43,000 | | | | \$ 43,00 |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| TOTA | AL: | \$ - | \$ 43,000 | \$ - | \$ - | \$ - | \$ 43,00 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees



COUNTRY CLUB

Town of Groton, Massachusetts CAPITAL PLAN Fiscal Years 2019 - 2024

| | | AP | PROVED | | | | | | | | | |
|-------|--|----|--------|----|---------|--------------|--------------|----|---------|--------------|-----------------|--------------------------------|
| Page | Description | F | Y 2019 | F | FY 2020 | FY 2021 | FY 2022 | | FY 2023 | FY 2024 | Five Year Total | Funding Sourc |
| GROT | ON COUNTRY CLUB | | | | | | | | | | | |
| 36 | Golf Carts Replace Irrigation Pump and Lines | ¢ | 23,000 | | | \$ 25,000 | \$ 25,000 | \$ | 25,000 | \$ 25,000 | \$ 100,000 | Capital Asset Capital Asset |
| 37 | Parking Lot Improvements | \$ | 23,000 | | | | | \$ | 10,000 | | \$ 10,000 | Capital Asset |
| 38 | Pool Improvements | | | \$ | 15,000 | | \$ 10,000 | · | -, | | \$ 25,000 | Capital Asset |
| 39 | Cart Path Repairs | | | \$ | 10,000 | | | | | | \$ 10,000 | Capital Asset |
| 40 | Triplex - Greens Mower | \$ | 5,100 | \$ | 5,100 | \$ 5,100 | | | | | \$ 10,200 | Capital Asset |
| Subto | tal | \$ | 28,100 | \$ | 30,100 | \$ 30,100 | \$ 35,000 | \$ | 35,000 | \$ 25,000 | \$ 155,200 | |

Project Title: **GOLF CARTS**

Department: GROTON COUNTRY CLUB

Reason for Need:

Five years ago, we replaced the fleet of twenty-five golf carts with new 2012 Club Car DS gas powered carts using a five year lease to purchase agreement at an annual cost of approximately \$20,000. Beginning in FY 2021, the Club will need to replace the Carts in the same manner.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|---------|-----------|-----------|-----------|-----------|------------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | | | | | | | \$ - |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | CA | | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 100,000 |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| TO ⁻ | TAL: | \$ - | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 100,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: PARKING LOT IMPROVEMENTS

Department: **GROTON COUNTRY CLUB**

Reason for Need:

The Club's parking lot is in need of resurfacing and striping.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|---------|---------|---------|-----------|---------|-----------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | CA | | | | \$ 10,000 | | \$ 10,000 |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | | | | | | | \$ - |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| TOTAL: | | \$ - | \$ - | \$ - | \$ 10,000 | \$ - | \$ 10,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: POOL IMPROVEMENTS

Department: GROTON COUNTRY CLUB

Reason for Need:

The pool area will require a number of new items in the near future: Diving Board, repainting of pool, repairs to the deck, Slide, Filter Housing, Playground, Spray Pad.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|-----------|---------|-----------|---------|---------|-----------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | | | | | | | \$ - |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | CA | \$ 15,000 | | \$ 10,000 | | | \$ 25,000 |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| TOTAL: | | \$ 15,000 | \$ - | \$ 10,000 | \$ - | \$ - | \$ 25,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: **CART PATH**

Department: **GROTON COUNTRY CLUB**

Reason for Need:

Most of the existing golf carts paths are in terrible shape and need to be graded, repaired and repayed to ensure safe access to the course.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|-----------|---------|---------|---------|---------|-----------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | CA | \$ 10,000 | | | | | \$ 10,000 |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | | | | | | | \$ - |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| | TOTAL: | \$ 10,000 | \$ - | \$ - | \$ - | \$ - | \$ 10,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: TRIPLEX - GREENS MOWER

Department: **GROTON COUNTRY CLUB**

Reason for Need:

The Club owns two triplex mowers. One is used to cut the greens. The other is used to cut the tees and collars around the greens. The greens are cut every day in addition to the tees and collars every other day. When this mower is not operating and needs repair, which is a regular occurrence, the Club has no backup to use. All courses have a backup greens mower. The greens must be cut daily or problems such as disease become manifest. FY 2020 is payment 4 of the five year lease.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|----------|----------|---------|---------|---------|-----------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | | | | | | | \$ - |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | CA | \$ 5,100 | \$ 5,100 | | | | \$ 10,200 |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| TOTAL: | | \$ 5,100 | \$ 5,100 | \$ - | \$ - | \$ - | \$ 10,200 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees



WATER, SEWER AND REGIONAL SCHOOL DEPARTMENT

Town of Groton, Massachusetts CAPITAL PLAN Fiscal Years 2019 - 2024

WATER, SEWER AND REGIONAL SCHOOL DEPARTMENT

| | AF | PROVED | | | | | | | | | | |
|---|----|---------|----|-----------|---------------|----------|--------------------------|---------|----------|------------|-------------------------------|--------------------------------|
| Page Description | F | Y 2019 | 1 | FY 2020 | FY 2021 | | FY 2022 | FY 2023 | | FY 2024 | Five Year Total | Funding Source |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| WATER | | | | | | | | | | | | |
| 41 Water Meter Replacement Program42 Shattuck Well | \$ | 75,000 | \$ | 75,000 | \$ 75,000 | \$ \$ | 75,000 3,300,000 | | | | \$ 225,000 \$ 3,300,000 | Water Revenue Water Revenue |
| Subtotal | \$ | 75,000 | \$ | 75,000 | \$ 75,000 | \$ | 3,375,000 \$ | | - \$ | - | \$ 3,525,000 | |
| | | | | | | | | | | | | |
| SEWER | | | | | | | | | | | | |
| 43 Lost Lake Sewer System44 Wastewater Treatment Plant Upgrades | | | \$ | 1,250,000 | | | | | \$ | 14,500,000 | \$ 14,500,000 \$ 1,250,000 | Sewer Betterme Sewer Revenu |
| Subtotal | \$ | - | \$ | 1,250,000 | \$ - : | \$ | - \$ | | - \$ | 14,500,000 | \$ 15,750,000 | |
| | | | | | | | | | | | | |
| REGIONAL SCHOOL DEPARTMENT | | | | | | | | | | | | |
| 45 Annual Regional School Capital46 Florence Roche Elementary School | \$ | 425,425 | \$ | 479,011 | \$ 368,472 | \$ \$ | 445,894 \$ 65,000,000 | 554 | 878 \$ | 553,408 | \$ 2,401,663 \$ 65,000,000 | GDRSD Capita Bond |
| Subtotal | \$ | 425,425 | \$ | 479,011 | \$ 368,472 | \$ | 65,445,894 \$ | 554 | 878 \$ | 553,408 | \$ 67,401,663 | |
| | | | | | | | | | | | | |
| Capital Improvement Program Total | \$ | 500,425 | \$ | 1,804,011 | \$ 443,472 | \$ | 68,820,894 \$ | 554, | 878 \$ | 15,053,408 | \$ 86,676,663 | 1 |

Project Title: WATER METERS

Department: **GROTON WATER DEPARTMENT**

Reason for Need:

The Groton Water Department is replacing its Drive-by Meter Reading System with the State of the Art radio system using cell towers. The meter replacements need to be made on a 10 - 15 year cycle.



RECOMMENDED FINANCING

| | SOURCE | | | | | | TOTAL |
|------------------------------|----------|-----------|-----------|-----------|---------|---------|------------|
| | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | \$ - |
| B. Design | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | \$ - |
| D. Construction | | | | | | | \$ - |
| E. Furnishings and Equipment | | | | | | | \$ - |
| F. Departmental Equipment | WE | \$ 75,000 | \$ 75,000 | \$ 75,000 | | | \$ 225,000 |
| G. Contingency | | | | | | | \$ - |
| H. Other | | | | | | | \$ - |
| TO | TAL: | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ - | \$ - | \$ 225,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: SHATTUCK WELL

Department: GROTON WATER DEPARTMENT

Reason for Need:

This Capital Project involves the re-development of a drinking water source supply in order to increase the Town's municipal drinking water resources. This re-developed source of supply involves the placement of two new wells on land already under the control of the Groton Water Department and is in close proximity to the exiting Baddacook Pond Facility where it can be treated for iron and manganese as originally planned in 2002. Minimal infrastructure improvements are required for this project with treatment at the Baddacook Facility. The Shattuck Well re-development needs to be carefully reviewed before commencing with this project.



RECOMMENDED FINANCING

| | | SOURCE | | | | | | TOTAL |
|------------------------------|--------|----------|---------|---------|--------------|---------|---------|--------------|
| | | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | | \$ - |
| B. Design | | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | | \$ - |
| D. Construction | | WE | | | \$ 3,300,000 | | | \$ 3,300,000 |
| E. Furnishings and Equipment | | | | | | | | \$ - |
| F. Departmental Equipment | | · | | | | | | \$ - |
| G. Contingency | | · | | | | | | \$ - |
| H. Other | | | | | | | | \$ - |
| | TOTAL: | | \$ - | \$ - | \$ 3,300,000 | \$ - | \$ - | \$ 3,300,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: LOST LAKE SEWER SYSTEM

Department: **GROTON SEWER DEPARTMENT**

Reason for Need:

This Capital Expenditure is for the proposed installation of a Low Pressure Sewer System for the area in and around Lost Lake. It is anticipated that sewer collection system will conservatively alleviate approximately 25% of the nutrient loading occurring at Lost Lake. The proposed Sewer System will be pumped to the Town of Ayer for treatment through an Inter-municipal Agreement. The connection to the Ayer Wastewater Collection System will allow the Four Corners Commercial Zone to be connected to the sewer system as well. In Fiscal 2023, it is anticipated that the design work will commence and will include all of the required permitting for the project at the local and the state level. In Fiscal 2023 and Fiscal 2024 it is anticipated the construction will commence for the Lost Lake Sewer Project and will be borrowed over two Fiscal Years. The Total Project costs will not exceed 15,000,000.00. Municipal water is not part of this



RECOMMENDED FINANCING

| | | SOURCE | | | | | | |
|------------------------------|--------|----------|---------|---------|---------|---------|---------------|---------------|
| | | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | TOTAL COST |
| A. Feasibility Study | | | | | | | | \$ - |
| B. Design | | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | | \$ - |
| D. Construction | | SE | | | | | \$ 14,500,000 | \$ 14,500,000 |
| E. Furnishings and Equipment | | | | | | | | \$ - |
| F. Departmental Equipment | | | | | | | | \$ - |
| G. Contingency | | | | | | | | \$ - |
| H. Other | | | | | | | | \$ - |
| | TOTAL: | | \$ - | \$ - | \$ - | \$ - | \$ 14,500,000 | \$ 14,500,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

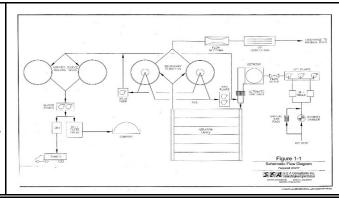
(WE) Water Enterprise Fund Fees

Project Title: LOST LAKE SEWER SYSTEM

Department: GROTON SEWER DEPARTMENT

Reason for Need

This Capital Expenditure is for the proposed wastewater treatment plant upgrades required for Groton and Pepperell to meet the treatment of effluent under the new discharge permit being issued by the U.S.E.P.A. The plant upgrades will include, but not limited to, the treatment of the phosphate effluent, post treatment, to the Nashua River. These limits are spelled out in our N.P.D.E.S Permit. The total estimated preliminary cost is five million dollars and Groton's share is 25% or one million two hundred fifty thousand dollars.



RECOMMENDED FINANCING

| | TOTAL: | | \$ 1,250,000 | \$ - | \$ - | \$ - | \$ - | \$ 1,250,000 |
|------------------------------|--------|--------------------|--------------|---------|---------|---------|---------|---------------|
| H. Other | | | | | | | | \$ - |
| G. Contingency | | | | | | | | \$ - |
| F. Departmental Equipment | | | | | | | | \$ - |
| E. Furnishings and Equipment | | | | | | | | \$ - |
| D. Construction | | SE | \$ 1,250,000 | | | | | \$ 1,250,000 |
| C. Land Acquisition | | | | | | | | \$ - |
| B. Design | | | | | | | | \$ - |
| A. Feasibility Study | | | | | | | | \$ - |
| | | SOURCE OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | TOTAL COST |
| | | | | | | | | |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: GDRSD ANNUAL CAPITAL ASSESSMENT

Department: GROTON DUNSTABLE REGIONAL SCHOOL DISTRICT

Reason for Need

The Groton Dunstable Regional School District Committee has adopted a long-range Capital Plan to address its capital needs. This detailed plan will require a substantial financial contribution from both Groton and Dunstable over the next several years. At the 2017 Fall Town Meeting, a Town held Capital Stabilization Fund for the School District was created. This Stabilization Fund will be used to Fund the Town of Groton's Capital Assessment from the School District.



RECOMMENDED FINANCING

| | S | OURCE | | | | | | | TOTAL |
|------------------------------|--------|----------|---------|-----|------------|------------|------------|------------|--------------|
| | C | OF FUNDS | FY 202 | 20 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | COST |
| A. Feasibility Study | | | | | | | | | \$ - |
| B. Design | | | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | | | \$ - |
| D. Construction | | | | | | | | | |
| E. Furnishings and Equipment | | | | | | | | | \$ - |
| F. Departmental Equipment | | CA | \$ 479, | 011 | \$ 368,472 | \$ 445,894 | \$ 554,878 | \$ 553,408 | \$ 2,401,663 |
| G. Contingency | | | | | | | | | \$ - |
| H. Other | | | | | | | | | \$ - |
| | TOTAL: | | \$ 479, | 011 | \$ 368,472 | \$ 445,894 | \$ 554,878 | \$ 553,408 | \$ 2,401,663 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees

Project Title: Florence Roche Elementary School Replace/Renovate

Department: GROTON DUNSTABLE REGIONAL SCHOOL DISTRICT

Reason for Need

The Florence Roche Elementary School is in need of major repairs, renovations or replacement. The Groton Dunstable Regional School Committee has authorized the expenditure of \$750,000 to conduct a Feasibility Study for this purpose. A Building Committee has been established to work on this project and bring a final resolution to both the Towns of Groton and Dunstable. This Committee will recommend a course of action to the Regional School Committee and both Towns will need to approve the expense. This project is eligible to receive Massachusetts School Building Assistance Funding to help offset some of the expense.



RECOMMENDED FINANCING

| | | SOURCE | | | | | | |
|------------------------------|--------|----------|---------|---------|---------------|---------|---------|---------------|
| | | OF FUNDS | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | TOTAL COST |
| A. Feasibility Study | | | | | | | | \$ - |
| B. Design | | | | | | | | \$ - |
| C. Land Acquisition | | | | | | | | \$ - |
| D. Construction | | GB | | | \$ 65,000,000 | | | \$ 65,000,000 |
| E. Furnishings and Equipment | | | | | | | | \$ - |
| F. Departmental Equipment | | | | | | | | \$ - |
| G. Contingency | | | | | | | | \$ - |
| H. Other | • | | | | | | | \$ - |
| | TOTAL: | | \$ - | \$ - | \$ 65,000,000 | \$ - | \$ - | \$ 65,000,000 |

Sources of Funds Legend:

(OR) Operating Revenues

(CA) Capital Asset Fund

(EMS) EMS Fund Fees

(SE) Sewer Enterprise Fund Fees

(GB) General Obligation Bond

(ST) Stabilization Fund

(FC) Free Cash/Other

(WE) Water Enterprise Fund Fees



TOWN BUILDINGS TEN YEAR LOOKOUT FICAL YEARS 2025 - 2029



TOWN OF GROTON

173 Main Street Groton, Massachusetts 01450-1237 Tel: (978) 448-1111 Fax: (978) 448-1115

Select Board

Barry A. Pease, *Chairman*Alison S. Manugian, *Vice-Chairman*John R. Giger, *Clerk*Joshua A. Degen, *Member*Rebecca H. Pine, *Member*

Town Manager Mark W. Haddad

This is a new section in the Fiscal Year 2020 Proposed Capital Plan. As part of our review of departmental capital needs over the next five fiscal years, an additional review was done of all Municipal Buildings on anticipated needs from Fiscal Year 2025 through Fiscal Year 2029. The following is a summary of those needs by building, along with anticipated costs:

LIBRARY

FY2025: \$20,000 to Replace All Window Blinds/Screens

• Replace all window blinds/screens and hardware. The library has 40 windows. Hardware is already going on high use blinds/screens. These are needed to block direct sun (esp. west) in staff and public areas; otherwise people can't see to work.

FY2026: \$30,000 for Equipment

- Replace Power Assist Door Systems on Main/Rear Entrance Doors (\$10,000) lifespan 10 years.
- Replace 2 Copiers (\$10,000) 1 for the public, 1 for staff (lifespan 8 years; FY 2026 will be year 11)
- Replace 2 Drive-Up Book Returns (\$10,000) they will be 10 years old and exposed 24/7/365 to all New England weather and temperatures

FY2027: \$20,000: Exterior Improvements

- Replace Exterior Signs (\$10,000)
- Redo Front Exterior Lighting (\$10,000)

FY2028: \$80,000 for 7 HVAC Rooftop Units

• Replace HVAC (15-year lifespan) – 6 rooftop units replaced in FY14 & FY15 (7 total RTUs; 1 unit not replaced because it had a mechanical overhaul in 2011 after failing)

FY2029: \$80,000: Replace Elevator

• The Elevator will be 30 years old in 2029 and at the end of its expected lifespan. The steel parts do not need to be replaced, but eventually replacing all mechanical systems, the controller, etc., will be necessary (Stanley Elevator estimates the project at \$70-75K, but that's in costs today)

TOTAL ANTICIPATED COST FOR LIBRARY: \$230,000

TOWN HALL

FY2025: \$33,000

• Replace carpets, replace boilers, interior painting and interior lighting replacement (to be done over five years).

FY2026: \$24,000

• Replace heating zone valves, roof repairs, window replacement/repairs, exterior and interior lighting replacement.

FY2027: \$8,000

• Replace carpets, interior painting and interior lighting.

FY2028: \$4,000

· Roof repairs and interior lighting.

FY2029: \$14,000

• Replace carpets, replace heating zone valves and interior lighting.

TOTAL ANTICIPATED COST FOR TOWN HALL: \$83,000

POLICE STATION

FY2025: \$88,000

• New hazardous and materials locker, door replacements, replace A/C units and replace carpets (to be done over a number of years).

FY2026: \$37,000

• Vehicle charging stations, exterior painting and replace A/C units (to be done over a number of years).

FY2027: \$47,000

• Replace doors and replace A/C units.

FY2028: \$128,000

• Communications Tower, exterior painting and replace carpet.

FY2029: \$26,000

• Fingerprint machine.

TOTAL ANTICIPATED COST FOR POLICE STATION: \$326,000

COUNTRY CLUB

FY2025: \$7,000

• Exterior painting and A/C unit replacement (to be done over two years).

FY2026: \$16,000

• Refinish floors and A/C unit replacement

FY2027: \$34,000

• Replace carpets, exterior painting and window replacement.

FY2028: \$3,000

• Exterior painting.

FY2029: \$0

TOTAL ANTICIPATED COST FOR COUNTRY CLUB: \$60,000

CENTER FIRE STATION

FY2025: \$0

FY2026: \$0

FY2027: \$0

FY2028: \$50,000

• Refinish floors and roof repairs.

FY2029: \$10,000

• Replace Carpets.

TOTAL ANTICIPATED COST FOR CENTER FIRE STATION: \$60,000

LOST LAKE FIRE STATION

FY2025: \$8,000

• Replace boiler.

FY2026: \$3,000

• Exterior Lighting.

| FY2027: | \$20,000 |
|---------|----------|
| | |

• Roof repairs.

FY2028: \$50,000

• Refinish floors and roof repairs.

FY2029: \$10,000

• Window repairs/replacement.

TOTAL ANTICIPATED COST FOR LOST LAKE FIRE STATION: \$91,000

LEGION HALL

FY2025: \$40,000

• Exterior painting and roof repairs.

FY2026: \$10,000

• Interior painting.

FY2027: \$0

FY2027: \$0

FY2028: \$0

FY2029: \$0

TOTAL ANTICIPATED COST FOR LEGION HALL: \$50,000

Please note that we have also reviewed the Senior Center, West Groton Fire Station, the Highway Garage (pending new construction) and the Transfer Station, and with the exception of the Senior Center (a proposed parking lot expansion in FY 2026 at the cost of \$300,000), those anticipated repairs/improvements are under \$10,000 per year and can be handled with minor capital appropriations in the Operating Budget. Another building that needs to be considered is the Prescott School. In the five-year Capital Plan (FY 2020 – FY 2024), it is listed for a major renovation in FY 2022. Should that take place, we do not believe any major expenditure on the building would be required between Fiscal Year 2025 and Fiscal Year 2029. It is, therefore, excluded from this summary for that reason.

The following spreadsheet is a summary by building:

| Building | F | FY 2025 | | FY 2026 | | FY 2027 | | FY 2028 | | FY 2029 | | Five Year Total | |
|------------------------|----|---------|----|---------|----|---------|----|---------|----|---------|----|-----------------|--|
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Library | \$ | 20,000 | \$ | 30,000 | \$ | 20,000 | \$ | 80,000 | \$ | 80,000 | \$ | 230,000 | |
| Town Hall | \$ | 33,000 | \$ | 24,000 | \$ | 8,000 | \$ | 4,000 | \$ | 14,000 | \$ | 83,000 | |
| Police Station | \$ | 88,000 | \$ | 37,000 | \$ | 47,000 | \$ | 128,000 | \$ | 26,000 | \$ | 326,000 | |
| Senior Center | \$ | - | \$ | 300,000 | \$ | - | \$ | - | \$ | - | \$ | 300,000 | |
| Country Club | \$ | 7,000 | \$ | 16,000 | \$ | 34,000 | \$ | 3,000 | \$ | - | \$ | 60,000 | |
| Center Fire Station | \$ | - | \$ | - | \$ | - | \$ | 50,000 | \$ | 10,000 | \$ | 60,000 | |
| Lost Lake Fire Station | \$ | 8,000 | \$ | 3,000 | \$ | 20,000 | \$ | 50,000 | \$ | 10,000 | \$ | 91,000 | |
| Legion Hall | \$ | 40,000 | \$ | 10,000 | \$ | - | \$ | - | \$ | - | \$ | 50,000 | |
| | \$ | 196,000 | \$ | 420,000 | \$ | 129,000 | \$ | 315,000 | \$ | 140,000 | \$ | 1,200,000 | |